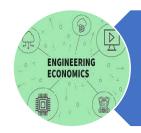


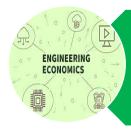
## INTRODUCTION (3 hours)



#### **Origin**



#### **Principles**



#### **Role of Engineers in Decision Making**

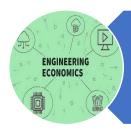


**Cash Flow Diagram** 

## Day-1



## Origin



## **Principles**

## Origin of Engineering Economics

#### **Economics**

- American Economic Association defines Economics as "the study of scarcity, the study of how people use resources and respond to incentives, or the study of decisionmaking".
- The purpose of economics study is to know how an economic system functions, evaluate its advantages and disadvantages, and provide solutions to economic issues.

#### **Engineering**

- Engineering economics is a field that applies economic concepts to engineering problems and decisions.
- Engineering economics involves formulating, estimating and evaluating the economic results when there are multiple ways to achieve a defined goal.
- To be economically acceptable, the selected option should show a positive balance of long-term benefit over longterm cost.

## Origin of Engineering Economics...

- Eugen Grant- "father of engineering economics"
- 1930- Published a text book "Principles of Engineering Economy"
- Engineering has continued to ease human life by uplifting from chain and pulley to automated system, stone mortar to mixer and grinders etc.
- Current development are pushing new approaches to risk, sensitivity, resource conservation and efficient use of public money.
- Engineering economics help to the advancement of current development in economical manner.



- 1. Develop Alternatives
- 2. Focus on the differences
- 3. Hold same view point
- 4. Use of common units of measures
- 5. Use of all relevant criteria
- 6. Make uncertainty very explicit
- 7. Review/ Revisit your decision





#### 1. <u>Develop Alternatives</u>

- Carefully define the problem.
- The *alternative* need to be identified and *defined* for subsequent analysis.
- A decision involves making a choice among two or more alternatives.
- Developing and Defining the alternatives for detailed evaluation is important because the resulting impact in the quality of decision.
- Creativity and innovation are essential to the process.

For an instance, if we are buying a mobile phone, our alternatives are either an iPhone or an Android phone.





#### 2. Focus on the differences

- Only the *differences* in the future outcomes of the alternatives are important.
- Outcomes that are *common* to all alternatives can be *disregarded* in the cor decision.



#### 3. Hold the same View Point

- The perspective outcomes of the alternatives should be consistently developed from a *defined viewpoint*.
- The perspective of *decision maker* (which is often that of owner) would normally be used.
- The *viewpoint* for the particular decision be first defined and then used consistently in the description, analysis and comparison of alternatives.





#### 4. Use a Common Unit of Measure

• Using a *common unit of measurement* to analyze as many of the prospective outcomes as possible will make easier the analysis and comparison of alternatives.

For example: Using USD on evaluating the expenses and NPR on income will complicate the analysis.



#### 5. <u>Use all Relevant Criteria</u>

- Decision maker will chose the alternative that will best serve the long-term interest of the owner.
- The primary criteria in engineering economic analysis relates to the long term *financial interes* of the owner.
- Assumptions thus made is the available capital will be allocated to provide maximum monetary return to the owners.



#### 6. Make Uncertainty Explicit

- Risk and Uncertainty are inherent in estimating the future outcomes of the alternatives and should be recognized.
- The analysis of the alternatives involves projecting (estimating) the *future consequences* associated with each of them.
- The magnitude and the impact of the future outcomes of any course of action are uncertain.
- Dealing with uncertainty is an important aspect of engineering economic analysis.



#### 7. Revisit the Decision Making

- A good decision making process can result in a decision that has *undesirable outcome*.
- Other decision, even though relatively successful, will have results significantly different from the initial estimates of the consequences.
- Learning from and adapting based on experience are essential and are indicators of good organization.



## Day-2



#### Role of Engineers in Decision Making



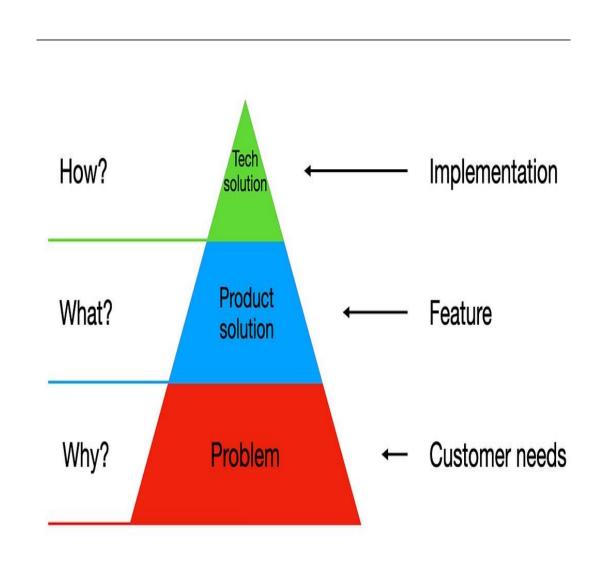
**Cash Flow Diagram** 

## Role of Engineers in Decision Making

 Diagnose Problem Step 1 Analyze Environment Step 2 Develop Viable Alternatives Evaluate Alternatives Step 4 Make a Choice Step 5 Implement Decision Evaluate and Adapt Decision Results Step 7

## Role of Engineers in Decision Making...

- Engineers play an *essential role* in decision-making, particularly when complex and technical considerations are involved.
- The decision making are guided with their analytical skills and techniques to evaluate options, identify potential risks and select the best option.
- The techniques and models of engineering economy assist people in making decisions.
- Engineering decision-making are mostly done considering the *future time frame*, primarily.



## Role of Engineers in Decision Making...

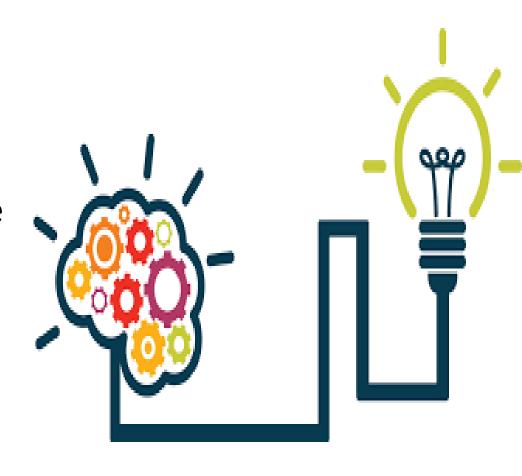
- Estimates often involve the three essential elements
  - Cashflow
  - Time of Occurrence
  - Interest Rate
- As the estimates are made for future, the actual results may differ from the real.
- The estimated and observed value are different due to the *changing circumstances* and *unplanned events*.
- Sensitivity analysis is performed during the engineering economic study to determine how the decision change based on varying estimate.



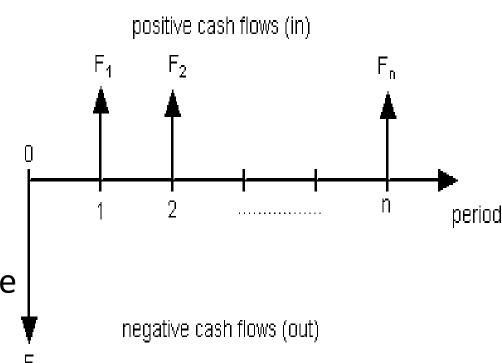
## Role of Engineers in Decision Making...

#### **Problem-solving Approach**

- 1. Understand the problem and define the objective.
- 2. Collect relevant information.
- 3. Define feasible alternative solutions and make realistic estimates.
- 4. Identify criteria for decision making using one or more attributes.
- 5. Evaluate each alternative, using sensitivity analysis to enhance the evaluation.
- 6. Select the best alternative.
- 7. Implement the solution and monitor results.



- The total sum of cash and cash equivalents being moved in and out of a corporation is referred to as *cash flow*.
- A cash flow diagram is a graphical representation of cash inflows (receipts) and outflows (expenses) over time.
- It is commonly used in engineering economics, finance, and project management to analyze the *timing* and *magnitude of cash transactions*.
- Cash Flow Diagram *illustrates* the size, sign and timing of individual cash flow.
- It forms the *basis* of engineering economic analysis.



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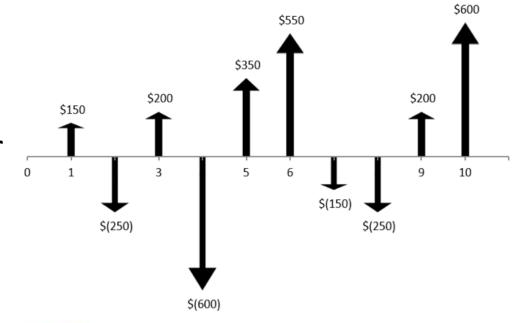
#### **Components of a Cash Flow Diagram**

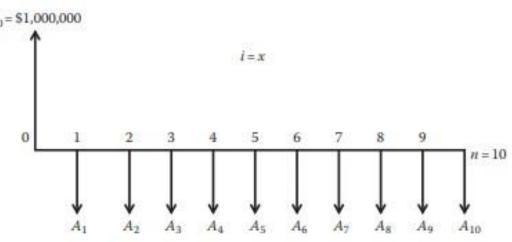
- Time Axis:
- The horizontal axis represents time, typically divided into equal intervals (e.g., months, years).
- $\triangleright$  Each time period is marked (e.g., t=0,t=1,t=2,...t = 0, t = 1, t = 2,....t=0,t=1,t=2,...).
- Cash Flows:
- Cash inflows (positive cash flows) are represented by upward arrows.
- > Cash outflows (negative cash flows) are represented by downward arrows.
- > The length of the arrow indicates the magnitude of the cash flow.
- Reference Line:
- > A horizontal line serves as the base or reference line, representing zero cash flow.
- Annotations:
- > Each arrow is labeled with the cash amount.
- > Significant points in time (e.g., project start, milestone payments) may be annotated.

#### Cash flow diagram shows three things.

- 1. A time interval divided into an appropriate number of each periods.
- 2. All cash inflows (withdrawals, income etc) for each period.
- 3. All cash outflows (deposits, expenditures etc)in each period.

All cash flows are considered to occur at the end of their respective periods, unless otherwise indicated.

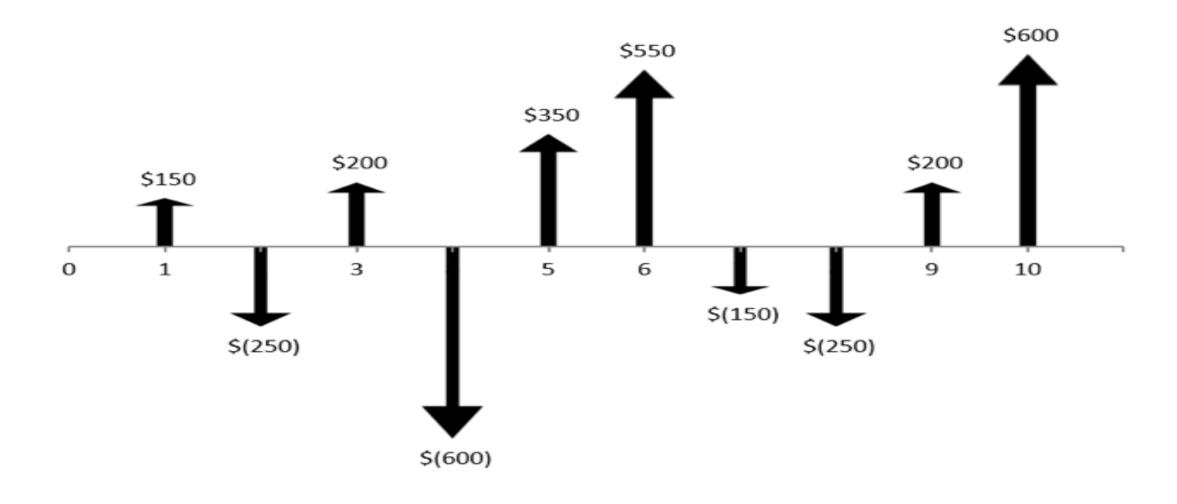




#### **Basic Rules of Creating Cash Flow**

- Time is represented by a horizontal line marked with the number of *periods* in the analysis. The choice of time interval will reflect the project or transactions being considered.
- The horizontal position of each arrow indicates the timing of that cash flow.
- Upward arrows represent *positive* cash flows, also known as inflows, income, or receipts.
- Downward arrows represent *negative* cash flows, also known as outflows, disbursements, or expenses.
- Each arrow represents the *net* cash flow *in that period* (receipts disbursements). There is only one cash flow arrow for each period representing this net value.

#### **Explain the Cash Flow Diagram**



#### **Numerical examples**

- 1. A man borrowed Rs 1000 from a bank at 8% interest. Two end-of-year payments at the end of the first year, he will repay half of the Rs 1000 principal plus the interest that is due. At the end of second year, he will repay the remaining half plus the interest for the second year. Draw the Cash Flow Diagram.
- 2. Suppose that today you borrowed Rs 10,000 from a friend and you asked the friend to repay the loan within 5 years beginning with Rs 2000 at the end of first year, Rs 1500 at the end of 2<sup>nd</sup> year, Rs 1000 at the end of 3<sup>rd</sup> year, Rs 500 at the end of 4<sup>th</sup> year and 5<sup>th</sup> year. Draw the cash flow diagram of this transaction.

#### **Numerical examples...**

- 3. A machine will cost \$30,000 to purchase. Annual operating and maintenance cost (O&M) will be \$2000. The machine will save \$10,000 per year in labor cost. The salvage value of the machine after 5 years will be \$7000. Draw the cash flow diagram.
- 4. A mechanical device will cost \$20,000 when purchased. Maintenance cost will be \$ 1000 per year. The plant earns a revenue of \$ 5000 per year for 5 years. The salvage value is \$9000. Draw the Cash Flow Diagram.

# 1 DUEST ONS.

"An engineer's mind is a kaleidoscope of logic, creativity, and curiosity—constantly reshaping the view to see solutions others can't"

